Financial Statements **December 31, 2020** 



## Independent auditor's report

To the Members of Heritage Park Foundation

#### **Our opinion**

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of Heritage Park Foundation (the Foundation) as at December 31, 2020 and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

#### What we have audited

The Foundation's financial statements comprise:

- the balance sheet as at December 31, 2020;
- the statement of revenue and expenses and changes in fund balances for the year then ended;
- the statement of cash flows for the year then ended; and
- the notes to the financial statements, which include significant accounting policies and other explanatory information.

#### **Basis for opinion**

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Independence

We are independent of the Foundation in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada. We have fulfilled our other ethical responsibilities in accordance with these requirements.

# Responsibilities of management and those charged with governance for the financial statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

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In preparing the financial statements, management is responsible for assessing the Foundation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Foundation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Foundation's financial reporting process.

#### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to
  fraud or error, design and perform audit procedures responsive to those risks, and obtain audit
  evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting
  a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may
  involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures
  that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
  effectiveness of the Foundation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Foundation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Foundation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.



We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

**Chartered Professional Accountants** 

Pricewaterhouse Coopers LLP

Calgary, Alberta May 6, 2021

**Balance Sheet** 

As at December 31, 2020

				2020	2019
	Operating Fund \$	Capital and Preservation Fund \$	Sustainability Fund \$	Total \$	Total \$
Assets					
Current assets Cash Accounts receivable	250,089 3,467	-	- -	250,089 3,467	39,873 3,077
	253,556	-	-	253,556	42,950
Long-term assets Investments (note 4) Collection assets	1,698,617 	1,812,907 1,131,610	5,571,043 -	9,082,567 1,131,610	8,279,712 1,131,610
	1,952,173	2,944,517	5,571,043	10,467,733	9,454,272
Liabilities					
Current liabilities Accounts payable and accrued liabilities (notes 6 and 8) Deferred contributions Due to/from other funds	540,447 - 743,248	- - (444,913)	- - (298,335)	540,447 - -	159,749 2,500 -
	1,283,695	(444,913)	(298,335)	540,447	162,249
Fund balances Unrestricted Internally restricted (note 5(a)) Externally restricted (notes 5(b) and 5(c))	668,478 - -	1,730,940 526,880	4,341,121 237,250	668,478 6,072,061 764,130	804,149 5,595,353 870,904
Restricted for endowment purposes (note 5(d))		1,131,610	1,291,007	2,422,617	2,021,617
	668,478	3,389,430	5,869,378	9,927,286	9,292,023
	1,952,173	2,944,517	5,571,043	10,467,733	9,454,272

### Approved by the Board of Directors

Lorne O'Reilly	Trustee	Michael Martin	Truste	

The accompanying notes are an integral part of these financial statements.

Statement of Revenue and Expenses and Changes in Fund Balances For the year ended December 31, 2020

Capital and Preservation Fund   Fun					2020	2019
Donations, grants, and sponsorships   166,750   - 401,000   567,750   369,227   160,450   160,475   - 45,675   166,497   160		Fund	Preservation Fund	Fund	Total \$	
Expenses   Fundraising events (notes 6 and 7)   20,416   -   -   20,416   157,934	Donations, grants, and sponsorships Ticket sales and event revenue	45,675	- - -	401,000 - -	45,675	166,497
Fundraising events (notes 6 and 7)   20,416   -   20,416   157,934     Investment management fees   50,039   -   50,039   49,017     General and administrative (note 6)   191,638   -   24,492   216,130   231,682		823,518	-	401,000	1,224,518	1,579,540
Excess of revenue over expenses before contribution to Heritage Park Society         561,425         -         376,508         937,933         1,140,907           Contribution to Heritage Park Society (note 6)         302,670         -         -         302,670         261,396           Excess of revenue over expenses         258,755         -         376,508         635,263         879,511           Fund balances – Beginning of year         804,149         3,247,825         5,240,049         9,292,023         8,412,512           Interfund transfer of Adoption program donations         (64,500)         64,500         -         -         -         -           Interfund transfer of investment income Interfund transfer to fund Heritage Park Society Operating Grant Proceeds         275,430         (75,668)         (199,762)         -         -         -           Interfund transfer of Heritage Club proceeds         (49,262)         -         49,262         -         -         -	Fundraising events (notes 6 and 7) Investment management fees	50,039		- - 24,492	50,039	49,017
before contribution to Heritage Park Society         561,425         -         376,508         937,933         1,140,907           Contribution to Heritage Park Society (note 6)         302,670         -         -         302,670         261,396           Excess of revenue over expenses         258,755         -         376,508         635,263         879,511           Fund balances – Beginning of year         804,149         3,247,825         5,240,049         9,292,023         8,412,512           Interfund transfer of Adoption program donations         (64,500)         64,500         -         -         -         -           Interfund transfer of investment income Interfund transfer to fund Heritage Park Society Operating Grant Interfund transfer of Heritage Club proceeds         275,430         (75,668)         (199,762)         -         -         -           Interfund transfer of Heritage Club proceeds         (49,262)         -         49,262         -         -         -         -		262,093	-	24,492	286,585	438,633
Society (note 6)         302,670         -         -         302,670         261,396           Excess of revenue over expenses         258,755         -         376,508         635,263         879,511           Fund balances – Beginning of year         804,149         3,247,825         5,240,049         9,292,023         8,412,512           Interfund transfer of Adoption program donations         (64,500)         64,500         -         -         -         -           Interfund transfer of investment income Interfund transfer to fund Heritage Park Society Operating Grant Interfund transfer of Heritage Club proceeds         275,430         (75,668)         (199,762)         -         -           Interfund transfer of Heritage Club         (49,262)         -         49,262         -         -	before contribution to	561,425	-	376,508	937,933	1,140,907
Fund balances – Beginning of year         804,149         3,247,825         5,240,049         9,292,023         8,412,512           Interfund transfer of Adoption program donations         (64,500)         64,500         -         -         -         -           Interfund transfer of investment income Interfund transfer to fund Heritage Park Society Operating Grant Interfund transfer of Heritage Club proceeds         275,430         (75,668)         (199,762)         -         -           Interfund transfer of Heritage Club proceeds         (49,262)         -         49,262         -         -		302,670			302,670	261,396
year         804,149         3,247,825         5,240,049         9,292,023         8,412,512           Interfund transfer of Adoption program donations         (64,500)         64,500         -         -         -         -         -           Interfund transfer of investment income Interfund transfer to fund Heritage Park Society Operating Grant Interfund transfer of Heritage Club proceeds         275,430         (75,668)         (199,762)         -         -         -           Interfund transfer of Heritage Club proceeds         (49,262)         -         49,262         -         -         -         -	Excess of revenue over expenses	258,755	-	376,508	635,263	879,511
donations   (64,500)   64,500   -   -   -   -		804,149	3,247,825	5,240,049	9,292,023	8,412,512
Society Operating Grant 275,430 (75,668) (199,762)	donations Interfund transfer of investment income			- 403,321	- -	
	Society Operating Grant Interfund transfer of Heritage Club		(75,668)	,	-	- -
Fully palatices — Elly Di year 008,478 3,389,430 5,809,378 9,927,286 9,292,023	Fund balances – End of year	668,478	3,389,430	5,869,378	9,927,286	9,292,023

The accompanying notes are an integral part of these financial statements.

Statement of Cash Flows

For the year ended December 31, 2020

	<b>2020</b> \$	2019 \$
Cash provided by (used in)		
Operating activities Excess of revenue over expenses Item not affecting cash	635,263	879,511
Net unrealized gain on investments  Net change in non-cash working capital items affecting operations	(602,855) 32,408 377,808	(1,035,783) (156,272) 65,034
	410,216	(91,238)
Investing activities Purchase of units	(200,000)	
Increase (decrease) in cash for the year	210,216	(91,238)
Cash – Beginning of year	39,873	131,111
Cash – End of year	250,089	39,873

The accompanying notes are an integral part of these financial statements.

Notes to Financial Statements

December 31, 2020

#### 1 Description of Foundation

Heritage Park Foundation (the Foundation) was established by the Heritage Park Society (the Society) in 1976 under the Societies Act of Alberta with a mission to ensure and support the long-term success of Heritage Park. The Foundation, as a registered charity, is exempt from income tax and may issue receipts to donors for donations.

#### 2 COVID-19

In March 2020, due to the outbreak of the novel strain of the coronavirus, specifically identified as COVID-19, the World Health Organization declared a global pandemic. The pandemic has caused significant financial market volatility and social dislocation. This has resulted in governments worldwide enacting emergency measures, including travel bans and closure of non-essential businesses, to combat the spread of the virus.

The Foundation has assessed the financial impact of COVID-19 as at December 31, 2020, including valuation of investments and impact on funding agreements and fundraising events. Management did not identify any significant impact to its financial statements at December 31, 2020.

The long-term impact of the pandemic on the Foundation and the economy is not yet known and information surrounding the global economic impact of COVID-19 and the estimated length of the pandemic continues to evolve. Future impacts of the pandemic may have a financial effect on the Foundation's future revenues and investment gains. It is not possible to estimate any results of future financial impacts of COVID-19 on the Foundation subsequent to December 31, 2020.

#### 3 Significant accounting policies

#### **Basis of accounting**

The Foundation prepares its financial statements in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO).

#### **Fund accounting**

The Foundation follows the restricted fund method of accounting for contributions. The Foundation maintains the following funds:

- i) The Operating Fund contains the assets, liabilities, revenues and expenses related to the Foundation's operating and administrative activities.
- ii) The Capital and Preservation Fund contains the assets (including gift-in-kind donations of collection assets), liabilities, revenues and expenses related to the contributions and fundraising events specifically targeted to benefit the Society's Capital and Preservation Fund.
- iii) The Sustainability Fund contains the assets and revenues related to 10-year gifts and monetary endowments.

Notes to Financial Statements

December 31, 2020

Amounts due to/from funds are non-interest bearing and have no fixed terms of repayment.

#### Revenue recognition

Restricted contributions are recognized as revenue of the appropriate restricted fund or, if no appropriate restricted fund exists, they are recognized as revenue in the Operating Fund as the related expenditures are incurred. Unrestricted contributions are recognized as revenue in the Operating Fund when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Endowment contributions are recognized as revenue in the Sustainability Fund or Capital and Preservation Fund when received. Unrestricted investment income is recognized as revenue in the Operating Fund.

#### **Collection assets**

Donated collection assets held for exhibit are recorded in the Capital and Preservation Fund at their estimated fair value at the date of contribution. No amortization is charged on these assets. The Foundation cannot monetize collection assets to meet financial obligations.

#### **Investments**

Investments are carried at fair value with unrealized gains or losses recognized directly in the statement of revenue and expenses and changes in fund balances.

#### Donated goods and services

Services donated to the Foundation through volunteer work are not reflected in the financial statements since objective measurement or valuation is indeterminable.

Donated goods and services are recorded as both revenues and expenses when the fair market value is reasonably determinable and when they would normally be purchased and paid for by the Foundation, if not donated. During 2020, \$nil (2019 -\$595) of donated goods and services was recorded in the financial statements.

#### **Financial instruments**

The Foundation initially measures financial assets and liabilities at their fair value. It subsequently measures its financial assets and liabilities at amortized cost, other than investments, which are reported at fair value. The financial assets subsequently measured at amortized cost include cash and accounts receivable. The financial liabilities subsequently measured at amortized cost include accounts payable and accrued liabilities.

Notes to Financial Statements

December 31, 2020

It is management's opinion that the Foundation's exposure to risk on its financial instruments did not change from the prior period and is as follows:

#### a) Credit risk

The Foundation's credit risk exposure relates primarily to its cash and accounts receivable. Cash balances are denominated in local currency and held with reputable Canadian financial institutions and accounts receivable are not concentrated with any one party and management considers them fully collectible. Management does not consider the Foundation to be exposed to significant credit risk.

#### b) Liquidity risk

Liquidity risk is the risk that the Foundation will encounter difficulties in meeting its financial obligations. The Foundation manages its liquidity risk through cash and investment management. Management does not consider the Foundation to be exposed to significant liquidity risk.

#### c) Interest rate, currency and other price risk

Investments are limited to a balanced mutual fund held with a reputable Canadian financial institution. Cash balances and accounts receivable are denominated in local currency. Management does not consider the Foundation to be significantly exposed to significant interest rate, currency or other price risk.

#### Use of estimates

The preparation of financial statements in conformity with ASNPO requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities as at the date of the financial statements and the reported amounts of revenue and expenses during the period. Actual results could differ from those estimates.

#### 4 Investments

The Foundation's investments are managed on a pooled basis under contract with Beutel Goodman.

The Foundation's investments are carried at fair value, and are subject to normal market fluctuations. The Foundation's investments currently consist of the Beutel Goodman Balanced Fund.

Investments are as follows:

	2020 \$	2019 \$
Balanced Fund	9,082,567	8,279,712

Included in investment income is \$60,487 of interest income (2019 – \$60,107).

#### 5 Restrictions on fund balances

a) Internally restricted funds include:

			2020	2019
	Capital and Preservation Fund \$	Sustainability Fund \$	Total \$	Total \$
Midway Adoption program Other Accumulated net income and	391,300 812,559	- - 573,858	391,300 812,559 573,858	391,300 748,059 524,596
expired 10-year-gifts 10-year-gifts expired in the current year	527,081	3,660,488 106,775	4,187,569 106,775	3,650,884 280,514
	1,730,940	4,341,121	6,072,061	5,595,353

b) As at December 31, 2020, \$237,250 (2019 – \$344,024) of the Foundation's fund balances have been restricted by third parties to be held as cash or investments for 10 years from the date of donation. These fund balances, valued at their original donated amount, become available for use by the Foundation as follows:

	\$
2021 2022 2023	98,716 102,711 35,823
	237,250

c) In addition to the above, the following externally restricted fund balances are restricted to benefit the Capital and Preservation Fund of the Society:

	2020 \$	2019 \$
Famous 5 Centre of Canadian Women Other	250,000 276,880	250,000 276,880
	526,880	526,880

d) Funds restricted for endowment purposes are subject to externally imposed restrictions that the funds be maintained in perpetuity. The related investment income is to be used to fund ongoing operation and maintenance and is recorded in the Operating Fund.

	2020 \$	2019 \$
Gunn's Dairy Barn	550,000	550,000
Legacy	85,595	84,595
Little Synagogue	255,412	255,412
Switzer's Grocery and Confectionery	400,000	-
Gasoline Alley Collection Assets	1,131,610	1,131,610
	2,422,617	2,021,617

#### **6** Related party transactions

The Foundation, whose purpose is to carry out fundraising and investment activities for the benefit of the Society, receives management and administrative services from the Society, a related not-for-profit organization that has a separate Board of Directors. The Society provides the services to the Foundation for an administration fee of \$188,400 (2019 - \$195,224) equal to 46% (2019 - 55%) of the salaries incurred in the Society's fundraising department and is recorded in general and administrative expenses. In addition, the Society provided catering and other services to the Foundation for fundraising events totalling \$8,272 (2019 - \$61,440), which are included in fundraising expenses.

During the year, the Foundation made a contribution of \$302,670 (2019 – \$261,396) to the Society. The minimum contribution to be disbursed is \$271,664 (2019 – \$256,914) and is determined based on the requirements of Canada Revenue Agency for charitable disbursements by public foundations.

Accounts payable and accrued liabilities include \$491,350 (2019 - \$114,694) due to the Society. This balance is non-interest bearing and unsecured and has no fixed terms of repayment.

#### 7 Fundraising expenses

As required under Section 7(2) of the Charitable Fundraising Regulation in Alberta, the following amounts are disclosed:

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Administration fee paid to a related party for fundraising	
services	188,400
Direct expenses incurred for the purpose of soliciting	
contributions including fundraising revenues and donations	37,995

#### 8 Government remittances

Accounts payable and accrued liabilities includes government remittances payable of \$nil (2019 - \$nil).